

BYLAWS
OF
OPEN COMPUTE PROJECT FOUNDATION

Adopted October 4, 2011

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ARTICLE I
DEFINITIONS

Section 1. Definitions.

(a) “Affiliate” or “Affiliates” is defined in the IPR Policy.

(b) “Contribution” is defined in the IPR Policy.

(c) “Organizational Documents” means the Bylaws, the IPR Policy, the Open Web Foundation Contributor License Agreement (CLA 1.0) (Patent and Copyright Grants) (“OWF CLA”), the Open Web Foundation Final Specification Agreement (OWFa 1.0) (Patent and Copyright Grant) (“OWFa”), Membership Agreement, and any guidelines or process documents adopted by the Board of Directors, as they may be amended from time to time.

(d) “IPR Policy” means the policy entitled “Open Compute Project Foundation Intellectual Property Rights Policy” that is attached to the Membership Agreement and adopted by the Board of Directors, as amended from time to time.

(e) “Member” means the general reference to all Executive Members and Contributor Members who have qualified as members of such classifications pursuant to these Bylaws.

(f) “Membership Agreement” means the applicable agreement and any exhibits or attachments approved by the Board of Directors of the Corporation and applicable to the Member in the context of each use of that term herein.

(g) “Supermajority” means an affirmative vote of two thirds (2/3) or more of all of the Board of Directors.

ARTICLE II
OFFICES

Section 1. Registered Office. The registered office of Open Compute Project Foundation, a Delaware nonprofit nonstock corporation (the “Corporation”), shall be located as provided in the Corporation’s certificate of incorporation.

Section 2. Other Offices. The Corporation may also have offices at such other places, either within or without of the State of Delaware, as the board of directors of the Corporation (the

"Board of Directors") may from time to time determine or as the business of the Corporation may require.

Section 3. Purposes. This Corporation is a nonprofit nonstock corporation, organized exclusively for one or more of the purposes as defined in Section 501(c)(6) of the Internal Revenue Code of 1986, as amended (the "Code"). The purpose of the Corporation is the development, distribution and promotion of data center storage, data center server, and data center facility specifications (the "Specifications") and related software that may be implemented by anyone and utilized by anyone provided such implementation and utilization is in compliance with applicable license agreements. As part of the Specification development process, the Corporation shall seek to solicit the participation and comments of all interested parties on a fair, equitable and open basis. The Corporation may also interface with other groups or bodies developing complementary specifications.

Section 4. Fundraising, Use and Disbursement of Funds. The Corporation shall account for all funds received and disbursed in accordance with generally accepted accounting principles and the requirements of the Code. The Corporation shall maintain records of any salaries it pays and expenses it incurs. The Corporation shall promptly deposit all received money into the bank account maintained by the Corporation including cash donations. The Corporation shall make disbursements by check or wire transfer. The Board of Directors shall review how the funds of the Corporation shall be used and shall approve or deny any requests for the use of its funds from other organizations or individuals or shall authorize by resolution the Executive Committee to do so. In such case, the Executive Committee shall report all approvals of such requests for funds to the Board of Directors. Any request for funds from government agencies or programs and other nonprofit organizations shall specify the use to which the funds will be put. If the Board of Directors approves a grant request after appropriate due diligence, it shall authorize payment of such funds to the approved grantee. The Board of Directors is empowered to seek funds in furtherance of its official purpose from legitimate sources within and outside of the United States in compliance with U.S. federal and state laws. The Board of Directors shall require that grantees furnish a periodic accounting as required under U.S. anti-terrorist financing procedures to show that the funds were expended for the purposes which were approved by the Board of Directors. The Board of Directors may, in its absolute discretion, refuse to make any grants or contributions or otherwise render financial, technical or other assistance to or for any or all the purposes for which funds may be requested. The Corporation may solicit funds for a grant to the specifically approved project or purpose of such other organization. However, the Board of Directors shall at all times have the right to withdraw approval of any grant and use the funds for other charitable, scientific or educational purposes.

ARTICLE III MEMBERS

In addition to the qualifications listed in Article III, Section 2, all Members are required to abide by these Bylaws and execute a Membership Agreement as a condition of becoming and remaining members of the Corporation.

Section 1. Classes of Members. The Corporation will have two (2) classes of Members: Executive Members and Contributor Members. The Board of Directors (referred to herein

individually as “Directors”) may add or eliminate classes of Members at any time by Supermajority vote. Except as expressly provided in or authorized by the applicable Membership Agreement, the Certificate of Incorporation, these Bylaws, or provisions of law, Members shall have the rights, privileges, restrictions, and conditions established by the Board of Directors in accordance with these Bylaws. The benefits and privileges of each class of Members include:

(a) Executive Members. The Corporation shall have a class of members called Executive Members. All Executive Members must execute a Membership Agreement, in the form approved by the Board of Directors, and pay any fees called for therein for Executive Members. Following the execution of a Membership Agreement and for so long as such agreement shall remain in effect, each Executive Member shall be entitled to all rights and bound by all obligations stated therein, and in addition to the rights afforded to Contributor Members, each Executive Member shall have the following rights:

- (i) Subject to Article III, Section 3 below, the right to select a representative to serve as a member of the Board of Directors of the Corporation;
- (ii) The right to lead a Technical Project Committee; and
- (iii) The option to be listed (with a hyperlink to the Executive Member’s website) as an Executive Member and have a profile on the Corporation’s website.

In addition to the foregoing, a Supermajority of the Directors in office may from time to time approve other benefits to which all Executive Members may be entitled.

(b) Contributor Members. The Corporation shall have a class of members called Contributor Members. All Contributor Members must execute a Contributor Member Membership Agreement, in a form approved by the Board of Directors. Following execution of a Contributor Member Membership Agreement and for so long as such agreement shall remain in effect, each Contributor Member shall be entitled to all rights and bound by all obligations stated therein, and shall have the following rights:

- (i) The option to be listed (with a hyperlink to the Contributor Member’s website) as a Contributing Member and have a profile on the Corporation’s website;
- (ii) The right to participate in Technical Project Committees;
- (iii) The right to participate in press articles and interviews; and
- (iv) The right to attend and participate in any all Members meetings.

In addition to the foregoing, a Supermajority of all the Directors in office may from time to time approve other benefits to which all Contributing Members may be entitled. Notwithstanding anything contained herein to the contrary, the Contributor Members shall not have any voting rights or powers and their approval shall not be required for the taking of any corporate action.

Section 2. Membership Qualifications. The qualifications for membership in the Corporation are as follows: (i) execution of the applicable Membership Agreement agreeing to the Organizational Documents; (ii) the applicant must be supportive of the Corporation’s purposes; (iii) the applicant must not otherwise be prohibited by treaty, law, or regulation from abiding by the terms of these Bylaws; and (iv) the applicant must pay the then-current annual dues applicable to the relevant Member classification, if any.

(a) Executive Membership Qualifications. Each Executive Member must lead a Technical Project Committee and submit a Specification under the terms and conditions stated in the IPR Policy.

(b) Contributor Membership Qualifications. Each Contributor Member must make a Contribution to a Technical Project Committee under the terms and conditions stated in the IPR Policy.

Section 3. Admission of Executive Members. Facebook, Inc., Intel Corporation, and Rackspace US, Inc. are the founding members and are hereby admitted upon the incorporation of the Corporation on October 3, 2011 as Executive Members (such Members hereinafter referred to as the “Founding Members”). The Directors will strive to populate the Executive Member class with a balance of representatives of consumers and suppliers to serve the overall community. Applicants other than the Founding Members qualified under Article III, Section 2(a) above and applying for membership as an Executive Member shall be admitted to membership as a Executive Member to the extent that:

(a) the current number of Executive Members has not reached the maximum allowable number pursuant to Article III, Section 7;

(b) such applicant’s membership as an Executive Member has been approved by the affirmative vote of a majority of all the Directors in office;

(c) such applicant has executed a Membership Agreement; and

(d) payment has been made by such applicant of the applicable annual dues as specified in the Membership Agreement.

Section 4. Term of Executive Members. It shall be a condition of membership as an Executive Member that such membership expire upon the first anniversary of the resolution of the Board of Directors determining that such person or entity has met the other conditions of membership set forth in these Bylaws for Executive Members, except that the membership of the Founding Members shall expire on the second anniversary of the adoption of these Bylaws.

Section 5. Dues, Fees, and Assessments. Annual membership dues and other special fees and assessments may be levied by the Board of Directors as determined by resolution of the Board of Directors in its sole discretion. These fees will be used to support the activities of the Corporation, including testing, promotion, and operational expenses. The amount of any annual membership dues shall be published by the Board of Directors prior to the beginning of each fiscal year and shall be due on the anniversary of the date on which the Member became a

Member of the Corporation. For avoidance of doubt, the Board of Directors may set different dues or fees for particular classes or groups of Members.

Section 6. Transfer of Membership. No Member shall be permitted to transfer or assign its membership to another person or entity unless the Board of Directors consents to such transfer. Any purported transfer or assignment without written authorization shall be null and void.

Section 7. Number of Members. There is no limit on the number of Contributor Members. The aggregate number of Executive Members shall be not fewer than three (3) or more than nine (9), the number thereof to be determined from time to time by resolution of the Board of Directors

Section 8. Nonliability of Members. No Member, as such, shall be individually liable for the debts, liabilities, or obligations of the Corporation. The Corporation may levy dues, assessments or fees upon its Members, but a Member upon notice of any such dues, assessments, or fees may avoid liability therefor by promptly resigning from Membership, except where the Member is, by contract or otherwise, liable for such dues, assessments or fees. No provision of the Organizational Documents of the Corporation authorizing such dues, assessments or fees shall, of itself, create such liability.

Section 9. Termination of Membership. The membership of a Member shall terminate upon the occurrence of any of the following events:

(a) Failure to Renew Membership. Upon a failure to initiate or renew membership by paying dues on or before their due date (as set forth in the applicable Membership Agreement), such termination to be effective thirty (30) days after a written notification of delinquency is given personally or mailed to such Member by the Secretary of the Corporation. A Member may avoid such termination by paying the amount of delinquent dues within a thirty (30) day period following the Member's receipt of the written notification of delinquency.

(b) Resignation or Withdrawal. Upon fifteen (15) days written notice from the Member. For clarity, the effective date of withdrawal is the date of notice and the effective date of termination is fifteen (15) days from the date of withdrawal.

(c) Violation of Policies or Duties of Membership. A Member may be expelled from the Corporation upon a Supermajority vote of all Disinterested Directors (defined below) in office when such Disinterested Directors determine, after affording the Member in question the right to be heard on the issue, that the Member has violated any material provision of these Bylaws, the IPR Policy, the Member's Membership Agreement, or other policies and procedures duly approved by the Board of Directors, including the requirements for Membership as stated in Article III and failed to cure where such violation can be cured. For purposes of this Section, a "Disinterested Director" is a Director who is not employed by the Member subject to the vote for termination.

(d) Member's Dissolution, Acquisition or Merger. A Member's membership automatically terminates in the event that a Member merges with a non-member, is acquired by a non-Member, and such Member is dissolved as a result of the merger or acquisition, or for any

other reason such Member dissolves. In the event that two (2) or more Member organizations are merged or a Member organization is acquired by another Member organization, the resulting entity shall have only one (1) membership. Members must notify the Corporation as to which party will continue as a Member within five (5) days of the acquisition or merger.

(e) Rights of Membership. All rights of a Member in the Corporation shall cease on termination of membership as herein provided. No Member shall receive any refund of dues already paid for the current dues period upon termination.

ARTICLE IV DIRECTORS

Section 1. Powers. All corporate powers shall be exercised by or under the authority of, and the business and affairs of the Corporation shall be managed under the direction of, the Board of Directors. A Chairperson of the Board shall be elected by the Board of Directors and shall execute the instructions of the Board of Directors. Directors must be natural persons who are at least 18 years of age but need not be residents of Delaware, California or other State. The Board of Directors shall have the power to (i) select and remove all Officers, agents, employees, and contractors, and to fix reasonable compensation thereof; (ii) to authorize and empower Officers or agents to enter into contracts and other commitments on behalf of this Corporation; (iii) to create Board Committees; (iv) to create Technical Project Committees; and (v) appoint and delegate responsibilities and authority to such Board Committees, Committees, Officers, and agents.

Section 2. Compensation. Unless specifically authorized by a resolution of the Board of Directors, the directors shall serve in such capacity without compensation.

Section 3. Number, Qualification, Election & Term.

(a) Number. The Board of Directors shall consist of not fewer than three (3) directors or more than nine (9) directors. The number thereof to be determined from time to time by resolution of the Board of Directors. Any decrease in the number of directors shall not shorten the term of an incumbent director.

(b) Qualifications. Directors must be employees of an Executive Member. No Executive Member may have more than one (1) representative to the Board of Directors. For purposes of these Bylaws, a Member and its Affiliates shall be deemed to be one (1) Member. Members that join the Corporation as an Executive Member shall have the right to appoint a representative to serve on the Board of Directors, as long as such Executive Member participates in the Corporation pursuant to the rules of applicable law, the Organizational Documents, and as long as the maximum number of Executive Members on the Board of Directors has not been exceeded.

(c) Appointment and Term. The initial members of the Board of Directors shall be appointed by the incorporator and shall consist of one representative of each of the Founder Members that executes an Executive Member Membership Agreement on or prior to the date of the first organizational meeting of the Corporation. Each Executive Member shall be entitled to appoint one (1) representative to the Board of Directors. Subject to Article III,

Section 3 any Executive Member that signs an Executive Member Membership Agreement will be entitled to appoint one (1) representative to the Board of Directors. An Executive Member, providing written notice to the Board of Directors, may, at any time, remove an individual appointed by that Executive Member to the Board of Directors without cause and replace such individual with another designated representative of the Executive Member. Each director shall hold office until the first annual meeting of Executive Members and until his or her successor is elected and qualified, subject to such director's earlier death, resignation, disqualification or removal. At the first annual meeting of the Executive Members and at each annual meeting thereafter, each Executive Member shall elect a director, each of whom shall hold office for a term of one year or until his or her successor is duly elected and qualified, subject to such director's earlier death, resignation, disqualification or removal. It shall be a qualification for any director to provide an irrevocable written resignation to the Corporation conditioned upon, and effective immediately upon, the termination of membership of the Executive Member entitled to elect such director.

Section 4. Newly-Created Directorships; Vacancies. Any newly created directorship resulting from an increase in the authorized number of directors and any vacancy occurring in the Board of Directors during the term of a director elected by an Executive Member shall be solely and exclusively filled by the Executive Member entitled to elect such director, and each director so elected shall hold office until the expiration of the term of office of the director whom he or she has replaced and until his or her successor is elected and qualified, subject to his or her earlier death, resignation, disqualification or removal.

Section 5. Removal of Directors. Any one or more of the Directors may be removed with cause at any time by action of at least a Supermajority of the Executive Members, provided that written notice of such removal is given to any Director so removed. A Director may also be removed without cause at any time by the Executive Member who appointed such director.

Section 6. Chairperson of the Board. The Chairperson of the Board presides at all meetings of the Board of Directors, and is a voting member of the Board. The Chairperson shall also serve as President of the Corporation (as set forth in Article V, Section 3) and have such other powers and duties as may be designated from time to time by the Board of Directors. The Board of Directors shall elect the Chairperson from among the Board of Directors for a period of one (1) year commencing with the first meeting of the Board of Directors. Except as set forth elsewhere in these Bylaws, any removal of a Executive Member's Director from the Chairperson position does not limit the Director's rights as a member of the Board of Directors.

Section 7. Quorum and Voting. Two thirds (2/3) of all the Board of Directors in office shall be necessary to constitute a quorum for the transaction of business at any meeting of directors; provided however, that whenever, for any reason, a vacancy occurs in the Board of Directors, a quorum shall consist of two thirds (2/3) of the remaining Board of Directors until the vacancy has been filled, except that in no case shall such quorum be less than one-third (1/3) of the number of Board of Directors. If a quorum is present when a vote is taken, the affirmative vote of a majority of the Board of Directors shall be the act of the Board of Directors unless stated otherwise by these Bylaws.

Section 8. Committees. The Board of Directors, by resolution, may designate from among its members and one or more other committees each of which must have at least three members and, to the extent provided in the designating resolution, shall operate under the guidance of the Board of Directors. The Board of Directors, by resolution adopted in accordance with this section, may designate one or more directors as alternate members of any such committee who may act in the place and stead any absent member or members at any meeting of such committee.

Section 9. Meetings. Regular and special meetings of the Board of Directors shall be held at the principal place of business of the Corporation or at any other place, within or without the State of Delaware, designated by the person or persons entitled to give notice of or otherwise call the meeting. Meetings of the Board of Directors may be called by the Chairperson of the Board or by the President. A majority of the directors present, whether or not a quorum exists, may adjourn any meeting of the Board of Directors to another time and place. Notice of an adjourned meeting shall be given to the directors who were not present at the time of the adjournment and, unless the time and place of the adjourned meeting are announced at the time of the adjournment, to the directors who were present. Members of the Board of Directors (and any committee of the Board) may participate in a meeting of the Board (or any committee of the Board) by means of a telephone conference or similar communications equipment through which all persons participating may simultaneously hear each other during the meeting; participation by these means constitutes presence in person at the meeting.

Section 10. Notice of Meetings. Unless otherwise provided by the Certificate of Incorporation, these Bylaws, or provisions of law, the following provisions shall govern the giving of notice for meetings of the Board of Directors:

(a) **Regular Meetings.** The Chairperson of the Board of Directors or the President of the Corporation shall give at least fourteen (14) days' prior notice to each Director. Regular Meetings may be held without notice of the date, time, and place if a meeting schedule is fixed by the Board of Directors and provided to and approved by the Board of Directors.

(b) **Special Meetings.** The Chairperson of the Board of Directors of the Corporation shall give at least ten (10) days' prior notice to each Director.

The primary means for the provision of notice shall be via electronic mail to the Director at the electronic mail address as it appears on the records of the Corporation. All such notices shall state the place, the date, and the hour of such meeting, and the purpose(s) for which the meeting is called and if a vote will be required, and shall state such matters, if any, as may be expressly required by the Delaware General Corporation Law. Such notice shall describe the purpose of the meeting and shall identify a readily available source for further information, if appropriate. A proposed agenda of items to be considered shall be distributed prior to the meeting.

Section 11. Consent to Meetings. The transactions of the Board of Directors at any meeting however called and noticed or wherever held, shall be as valid as though done at a meeting duly held after call and notice if a quorum is present and if either before or after the meeting each Director not present (i) signs a written waiver of notice, or (ii) signs a consent to the holding of

such meeting, or (iii) approves the minutes thereof. Each Director who attends the meeting without protesting, prior thereto or at its commencement shall be deemed conclusively to have consented to the holding of the meeting and to have waived the lack of notice to such Director. All such waivers, consents or approvals shall be filed with the corporate records and made a part of the minutes of the meeting.

Section 12. Director Action Without a Meeting. Any action required or permitted to be taken at a meeting of the Board of Directors (or a committee of the Board) may be taken without a meeting if the action is taken by the written consent of all members of the Board of Directors (or of the committee of the Board). The action must be evidenced by one or more written consents describing the action to be taken and signed by each director (or committee member) or may be approved by electronic transmission, which consent(s) shall be filed in the minutes of the proceedings of the Board. The action taken shall be deemed effective when the last director signs the consent, unless the consent specifies otherwise.

ARTICLE V OFFICERS

Section 1. Officers. The required officers of the Corporation shall be a President and a Secretary, each of whom shall be appointed by the Board of Directors pursuant to Article IV, Section 1. Such other officers and assistant officers and agents as may be deemed necessary or desirable may be appointed by the Board of Directors, if any, from time to time. All officers must be an employee or representative of an Executive Member or an individual that is not a Member approved by the Board of Directors pursuant to Article IV, Section 1. Any two or more offices may be held by the same person except no single individual may authorize an act of the Corporation that requires the approval of two or more officers.

Section 2. Election and Term. The Officers of the Corporation shall be elected by the Board of Directors in accordance with this Section, and each Officer shall hold his or her office for a term of one (1) year, or until he or she shall resign or shall be removed or his or her successor shall be elected and qualified. The Board of Directors shall elect each Officer (except for the President who shall be the Chairperson of the Board appointed in the manner set forth in Article IV, Section 6) from among the Directors for a period of one (1) year commencing with the first meeting of the Board of Directors. Except as set forth elsewhere in these Bylaws, any removal of an Executive Member's Director from an Officer position does not limit the Director's rights as a member of the Board of Directors.

Section 3. Duties. The officers of the Corporation shall have the following duties:

(a) The President may be the chief executive officer of the Corporation, may preside at all meetings of the members and the Board of Directors, shall have general and active management of the business of the Corporation, subject to the direction of the Board of Directors, and shall see that all orders and resolutions of the Board of Directors are carried into effect.

(b) The Vice President, if any, shall have such powers and perform such duties as the Board of Directors shall from time to time designate. In the absence or disability of

the President, a Vice President specifically designated by the vote of the Board of Directors shall have the powers and shall exercise the duties of the President.

(c) The Chief Financial Officer, if any, shall have custody of all corporate funds, securities, and financial records, shall keep full and accurate accounts of receipts and disbursements in books belonging to the Corporation and shall deposit all moneys and other valuable effects in the name and to the credit of the Corporation in such depositories as may be designated by the Board of Directors. The Chief Financial Officer shall disburse the funds of the Corporation as may be ordered by the Board of Directors, taking proper vouchers for such disbursements, and shall render an account of all his transactions as treasurer and of the financial condition of the Corporation at regular meetings of the Board or when the Board of Directors so requests. The Chief Financial Officer shall also perform such other duties as are prescribed by the Board of Directors.

(d) The Secretary shall have custody of and shall maintain all of the corporate records (except the financial records), shall record the minutes of all meetings of the members and the Board of Directors, shall authenticate records of the Corporation, shall send all notices of meetings, and shall perform such other duties as are prescribed by the Board of Directors or the President.

(e) The Treasurer, if any, shall have such powers and perform such duties as the Board of Directors or the Chief Executive Officer shall from time to time designate.

(f) Each Assistant Secretary and Assistant Treasurer, if any, shall be appointed by the Board of Directors and shall have such powers and shall perform such duties as shall be assigned by them by the Board of Directors or by the President.

Section 4. Resignation of Officer. An officer may resign at any time by delivering written notice to the Corporation. The resignation shall be effective upon receipt, unless the notice specifies a later effective date. If the resignation is effective at a later date and the Corporation accepts the future effective date, the Board of Directors may fill the pending vacancy before the effective date provided the Board of Directors provides that the successor officer does not take office until the future effective date.

Section 5. Removal of Officer. The Board of Directors may remove any officer at any time with or without cause by the affirmative vote of a majority of the Board of Directors present at the annual meeting of the Board of Directors, or a special meeting called for that purpose.

Section 6. Compensation. An employee of an Executive Member that serves as an officer of the Corporation shall serve without compensation. The compensation of officers who are not employees of Executive Members shall be fixed from time to time at the discretion of the Board of Directors. The Board of Directors may enter into employment agreements with any officer of the Corporation.

ARTICLE VI COMMITTEES

Section 1. Committees. As stated above in Article IV, Section 8, the Board of Directors may establish committees as it deems necessary to carry out the functions of the Corporation. Committees may be advisory or may, as hereinafter provided, have and exercise authority of the Board of Directors, as resolved by the Board of Directors. Except as otherwise herein provided, the Board of Directors may appoint as committee members, directors and/or such other persons as are appropriate and helpful to achieving the purpose of the committees; provided that any committee that has and may exercise any authority of the Board of Directors in the management of the Corporation must consist of three (3) or more persons, all of whom shall be directors.

Section 2. Duties. Each committee shall keep the Board of Directors currently informed of its activities, and meet with the Board of Directors when requested. Except where a committee has and may exercise the authority of the Board of Directors, as resolved by the Board of Directors, each committee is subject to the direction and control of the Board of Directors.

ARTICLE VII TECHNICAL PROJECT COMMITTEES

Section 1. Technical Project Committees. The Board of Directors may create (or disband) Technical Project Committees composed of Members to carry out the development of the deliverables of the Corporation. Such Technical Project Committee will operate in accordance with procedures ("Project Procedures") adopted and amended, from time to time, by the Board of Directors.

Section 2. Formation. Any Executive Member may propose a technical project for consideration by the Board of Directors. Such proposal will include the proposed charter and Scope, as defined in the IPR Policy, of the deliverables. The Board of Directors upon a majority vote will: (i) approve the formation of the Technical Project Committee, (ii) approve the charter and Scope, as defined in the IPR Policy, and (iii) appoint the initial chairperson of the Technical Project Committee and any replacement. The chairperson will serve for a one (1) year term after which time the Board of Directors must either replace or reappoint said chairperson. All output of the Technical Project Committee shall be subject to review and approval by the Board of Directors.

Section 3. Composition of Technical Project Committees. Participation in any Technical Project Committee shall be open to all Members according to the policies and procedures for such participation as determined by the Board of Directors.

ARTICLE VIII PRESS RELEASES AND PUBLICATION

No Member may make a press or other public announcement regarding its activities as a Member of the Corporation that names the identities of any other Member unless prior written consent is received from any Member named in the press release or public announcement. The Corporation may make a press or other public announcement regarding any subject germane to its purposes and may identify Member as a member of the

Corporation, provided that prior written consent is received from any Member named in the press release or public announcement for any other purposes.

The Corporation covenants that any approved deliverables will be published to all Members within thirty (30) days following adoption. The Corporation agrees that any publication of a final deliverable shall include appropriate disclaimers, as agreed by the Corporation, to prevent any third party from claiming that any rights are granted by implication or estoppel because of such publication.

ARTICLE IX **CORPORATE RECORDS**

Section 1. Corporate Records. The Corporation shall keep as permanent records minutes of all meetings of its members, if any, Board of Directors and committees having any authority of the Board of Directors, a record of all actions taken by the members or Board of Directors without a meeting, and a record of all actions taken by a committee of the Board of Directors in place of the Board of Directors on behalf of the Corporation.

Section 2. Inspection Rights. The Corporation shall maintain its records in written form or in another form capable of conversion into written form within a reasonable time and may be inspected by a director, or his agent or attorney, for any proper purpose at any reasonable time.

Section 3. Corporate Information Available to the Public. The Corporation shall maintain a registered agent and registered office in accordance with Delaware law, and current information regarding the Corporation shall be readily available to the public as required by Delaware law or the Code. At a minimum, such information must include the text of the certificate of incorporation and all amendments thereto, the name of the Corporation, the date of incorporation, the street address of the principal office of the Corporation, the Corporation's federal employer identification number, the name and business street address of each director, the name of its registered agent, and the street address of its registered office.

ARTICLE X **INTELLECTUAL PROPERTY**

The Board of Directors shall adopt an Intellectual Property policy that sets forth the terms and conditions under which certain intellectual property related to the activities set forth in Article III, Section 3 of these Bylaws is licensed and owned. Adoption, amendment or repeal of this policy requires the unanimous vote of the Board of Directors.

ARTICLE XI **INDEMNIFICATION**

Section 1. Right to Indemnification. Each person (including here and hereinafter, the heirs, executors, administrators, or estate of such person) (i) who is or was a director, officer or trustee of the Corporation, (ii) who is or was an agent or employee of the Corporation and as to whom the Corporation has separately agreed to grant such indemnity hereunder, or (iii) who is or was serving at the request of the Corporation as its representative in the position of a director, officer, trustee, partner, agent, or employee of another corporation, partnership, joint venture, trust, or

other enterprise and as to whom the Corporation has separately agreed to grant such indemnity hereunder, shall be indemnified by the Corporation as of right to the fullest extent permitted or authorized by current or future legislation or by current or future judicial or administrative decision (but, in the case of any future legislation or decision, only to the extent that it permits the Corporation to provide broader indemnification rights than permitted prior to the legislation or decision), against all fines, liabilities, settlements, losses, damages, costs and expenses, including attorneys' fees, asserted against him or incurred by him in his capacity as such director, officer, trustee, partner, agent, employee, or representative, or arising out of his status as such director, officer, trustee, partner, agent, employee or representative. The foregoing right of indemnification shall not be exclusive of other rights to which those seeking indemnification may be entitled. The Corporation may maintain insurance, at its expense, to protect itself and any such person against any such fine, liability, cost, or expense, including attorney's fees, whether or not the Corporation would have the legal power to directly indemnify him against such liability.

Section 2. Advances. Costs, charges, and expenses (including attorneys' fees) incurred by a person referred to in Section 1 of this Article in defending a civil or criminal suit, action, or proceeding may be paid (and, in the case of directors of the Corporation, shall be paid) by the Corporation in advance of the final disposition thereof upon receipt of an undertaking to repay all amounts advanced if it is ultimately determined that the person is not entitled to be indemnified by the Corporation as authorized by this Article, and upon satisfaction of other conditions established from time to time by the board of directors or required by current or future legislation (but, with respect to future legislation, only to the extent that it provides conditions less burdensome than those previously provided).

Section 3. Savings Clause. If this Article or any portion of it is invalidated on any ground by a court of competent jurisdiction, the Corporation nevertheless indemnifies each director of the Corporation to the fullest extent permitted by all portions of this Article that has not been invalidated and to the fullest extent permitted by law.

ARTICLE XII COMPLIANCE WITH ANTITRUST LAWS

Each of the Members of the Corporation is committed to fostering competition in the development of new products and services, and the Specifications are intended to promote such competition. Each Member further acknowledges that it may compete with other Members in various lines of business and that it is therefore imperative that they and their representatives act in a manner which does not violate any applicable state, federal or international antitrust laws or regulations. Accordingly, each Member hereby assumes responsibility to provide appropriate legal counsel to its representatives acting on such Member's behalf regarding the importance of limiting the scope of their discussions to the topics that relate to the purposes of the Corporation, whether or not such discussions take place during formal meetings, informal gatherings, or otherwise. Each Member further acknowledges that it and each other Member is free to develop competing technologies and standards and to license its patent rights to third parties, including without limitation, to enable competing technologies and standards. It shall be the responsibility of every Member of the Corporation to be guided by this policy of strict compliance with the antitrust laws in all of the Corporation's activities. It shall be the special responsibility of the

Corporation's officers and committee chairpersons to ensure that this policy is known and adhered to in the course of activities pursued under their leadership.

ARTICLE XIII INSURANCE

The Corporation will purchase and maintain appropriate insurance policies as the Board of Directors shall, in its discretion approve, on behalf of any person who is or was an agent of the Corporation, or is or was serving at the request of the Corporation as a Director, Officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise.

ARTICLE XIV MISCELLANEOUS

Section 1. Corporate Seal. The corporate seal of the Corporation, if any, shall be circular in form and shall include the name of the Corporation, the year incorporated, and the words "(“Delaware”)," "Corporate Seal" and "not-for-profit" embossed thereon.

Section 2. Fiscal Year. The fiscal year of the Corporation shall end on December 31 of each calendar year, unless otherwise fixed by resolution of the Board of Directors.

Section 3. Checks. All checks, drafts, or other orders for the payment of money, notes, or other evidences of indebtedness issued in the name of the Corporation shall be signed by the President, the Treasurer, or such other officer(s) or agent(s) of the Corporation as shall be determined from time to time by resolution of the Board of Directors.

Section 4. Confidentiality.

(a) “Confidential Information” means only the following: (i) meeting minutes of the Board of Directors if designated as Confidential Information; and (ii) all other information that is designated as Confidential Information by the Board of Directors and distributed to members by an officer of the Corporation or a chairperson of a Committee. Contributions are not Confidential Information. Confidential Information will not include any information that (i) was publicly known and made generally available in the public domain prior to the time of disclosure by the disclosing party; (ii) becomes publicly known and made generally available after disclosure by the disclosing party to the receiving parties through no action or inaction of the applicable receiving party; (iii) is already in the possession of the applicable receiving party at the time of disclosure by the disclosing party as shown by such receiving party's files and records immediately prior to the time of disclosure; (iv) is obtained by the receiving party from a third party without a breach of such third party's obligations of confidentiality; (v) is independently developed by the receiving party without use of or reference to the disclosing party's Confidential Information, as shown by documents and other competent evidence in the receiving party's possession; (vi) is required by law to be disclosed by the receiving party, provided that the receiving party gives the disclosing party prompt written notice of such

requirement prior to such disclosure and assistance in obtaining an order protecting the information from public disclosure.

(b) Directors and Executive Members shall not disclose any Confidential Information, except to those employees and consultants of the director or Executive Member who are required to have the information in connection with the activities of the Corporation, provided such employees and consultants have executed appropriate written agreements with the director or Executive Member sufficient for the director or Executive Member to enforce all provisions of these Bylaws. Directors and Executive Members shall take reasonable measures to protect the secrecy of and avoid disclosure and unauthorized use of the Confidential Information. Unless the Board of Directors agrees otherwise, this obligation of confidentiality will expire two (2) years after the date of disclosure to each director or Executive Member.

ARTICLE XV AMENDMENT

These Bylaws may be altered, amended, or repealed, and new Bylaws adopted, by a Supermajority vote of the entire Board of Directors. Any such amendments will only be applied prospectively and become effective thirty (30) days following notification of the vote approving such proposed amendments.